



Berlin/Germany August 24–26, 2023

> IS3R Update: Value-Based Radiology

Strategic Plan and Prioritized Tactics

NEJM Catalyst | February 24, 2023

#### COMMENTARY

### Value-Based Health Care at an Inflection Point: A Global Agenda for the Next Decade

Stefan Larsson, MD, PhD, Jennifer Clawson, MBA, Robert Howard, DOI: 10.1056/CAT.22.0332



- Crisis of Value, Crisis of Evidence, Crisis of Purpose
  - Institutionalize Outcomes Measurement
  - Align Value-Based Payment with Health Outcomes Improvement
  - Invest in 21<sup>st</sup> Century Digital Health Infrastructure
  - Embrace 'Systems Leadership'

### Value-Based Radiology: Strategic Plan

Total

- Developed in 2021 with two virtual retreats
  - Goals, Objectives
  - Prioritized Tactics
- Long-term envisioned future informed process

#### **VBR Retreat Attendees**

IS3R Executive Committee	12
Corporate Members	12
Professional Societies	12
Domain Experts	10
Patient Advocates	2
IS3R Staff	2

# Value-Based Radiology: Strategic Plan

- Goal Areas
  - Metrics
  - Performance Improvement Initiatives
  - Motivations and Behaviors
    - Patients
    - Radiologists and Referring Practitioners
    - Healthcare Stakeholders (Hospitals, Industry)

# Strategic Plan Methods

- 5 goals, 3 objectives/goal, 3 tactics/objective
- 45 tactics prioritized based on:
  - Attractiveness/alignment with strategic vision
  - Likelihood of academia and industry partnerships to achieve the tactic
  - Uniqueness of the tactic relative to other competing tactics/programs in the medical marketplace

# Proposed Tactics – Highest Priority

#### Appropriate Use Criteria:

• Expand impact of appropriate use criteria and decision support by seeking greater input from non-radiology specialty societies.

### **Quality Safety:**

• <u>Prevent/reduce duplicate follow-up exams</u> by ensuring secure access to patient imaging and reports within a centre and region / country.

#### **Economics:**

 Industry partners expand understanding of imaging equipment purchases with <u>key performance indicators that measure patient outcomes</u>

# Proposed Tactics – Highest Priority

#### Communication:

- Research/training in direct patient communication, and establish <u>database</u>
  <u>of good radiologist communicators</u> to be made available to mass media
- <u>Develop tool/app</u> to provide patients with <u>disease/imaging specific</u>
  information, patient-friendly <u>decision support</u>, and <u>report in lay language</u>

#### Collaboration:

 Radiologists and referrers work in <u>multidisciplinary teams</u> to better understand each other's needs and respond to critical gaps in patient care

### VBR Strategic Plan - Implementation

#### **VBR Steering Committee:**

• IS3R extraordinary member and continental/international societies were solicited for their interest and participation:

ACR Jackie Bello David Larson

AOSR Evelyn Ho Nori Tomiyama

ESR Adrian Brady Andrea Rockall

RSNA Rich Heller Jeff Klein

IS3R Jim Brink Geraldine McGinty

IS3R Director, Science & Communication Herb Kressel

# IS3R VBR Steering Committee

- Inaugural meeting: August 4, 2023
  - Which professional society programs are most synergistic with our prioritized tactics?
  - How can we better coordinate our collective efforts to advance value-based imaging?
  - How might we better engage our industry partners in these initiatives?

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#### Tactic 3:

Industry partners expand understanding of imaging equipment purchases with key performance indicators that measure patient outcomes

# Proposal

- IS3R VBR Industry Council
  - To liaise with VBR Steering Committee
  - Focused on defining and documenting the value of imaging
    - Legacy techniques
    - New technologies
    - Multiple layers
      - Imaging information
      - Imaging examinations
      - Imaging transactions