



# **Environmental Impact, Sustainability Metrics, and the Critical Importance of Collaboration**

Christopher P. Hess, MD, PhD – Alexander Margulis Professor – UCSF



## Disclosures

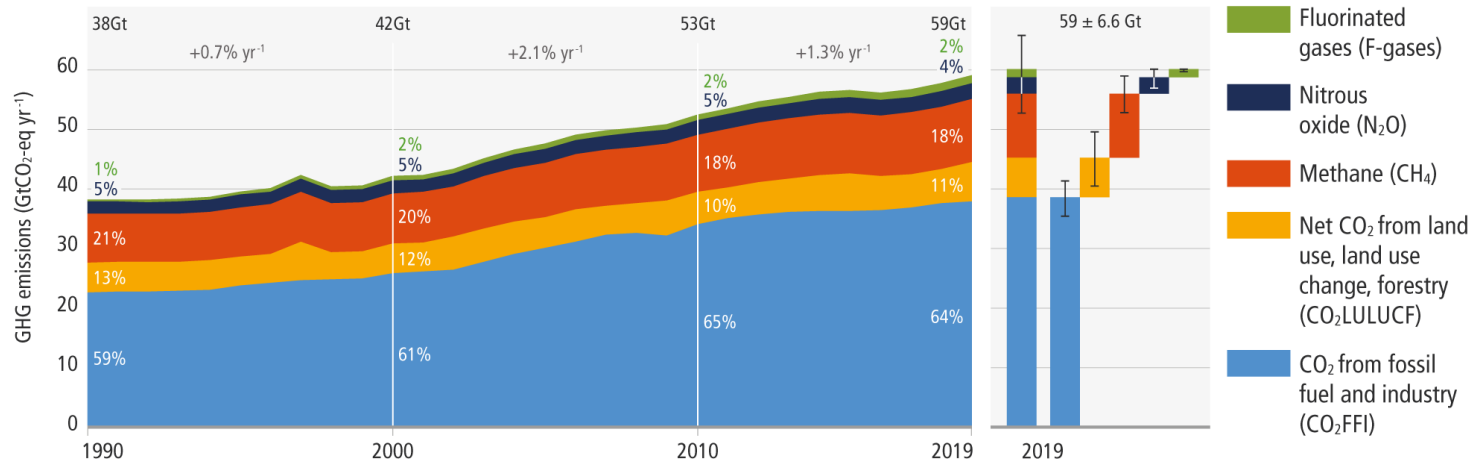
AskBio Biopharma, Focused Ultrasound Foundation, GE Healthcare, Kheiron Medical Technologies, Siemens Healthineers, uniQure Biopharma



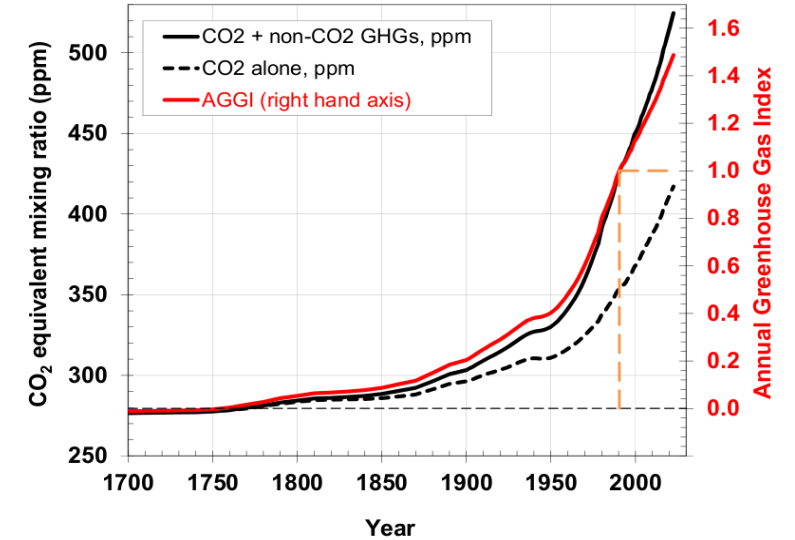
# San Francisco September 9, 2020



a. Global net anthropogenic GHG emissions 1990–2019<sup>(5)</sup>



ANNUAL GREENHOUSE GAS INDEX (AGGI)

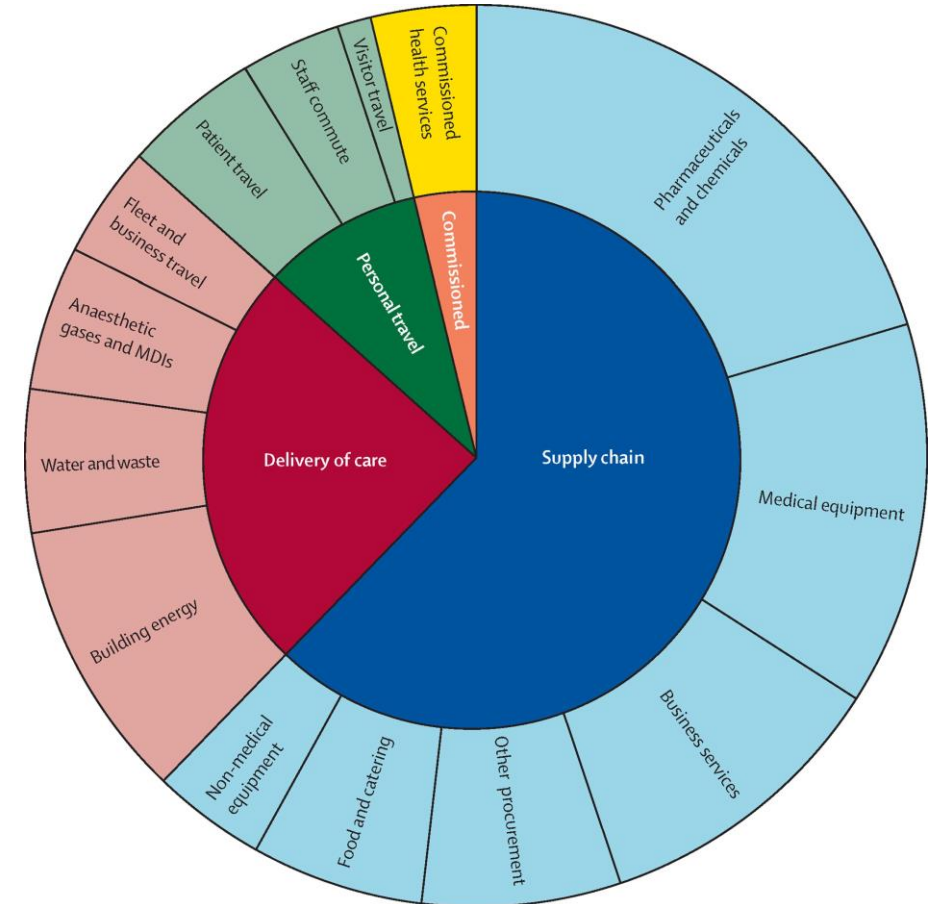
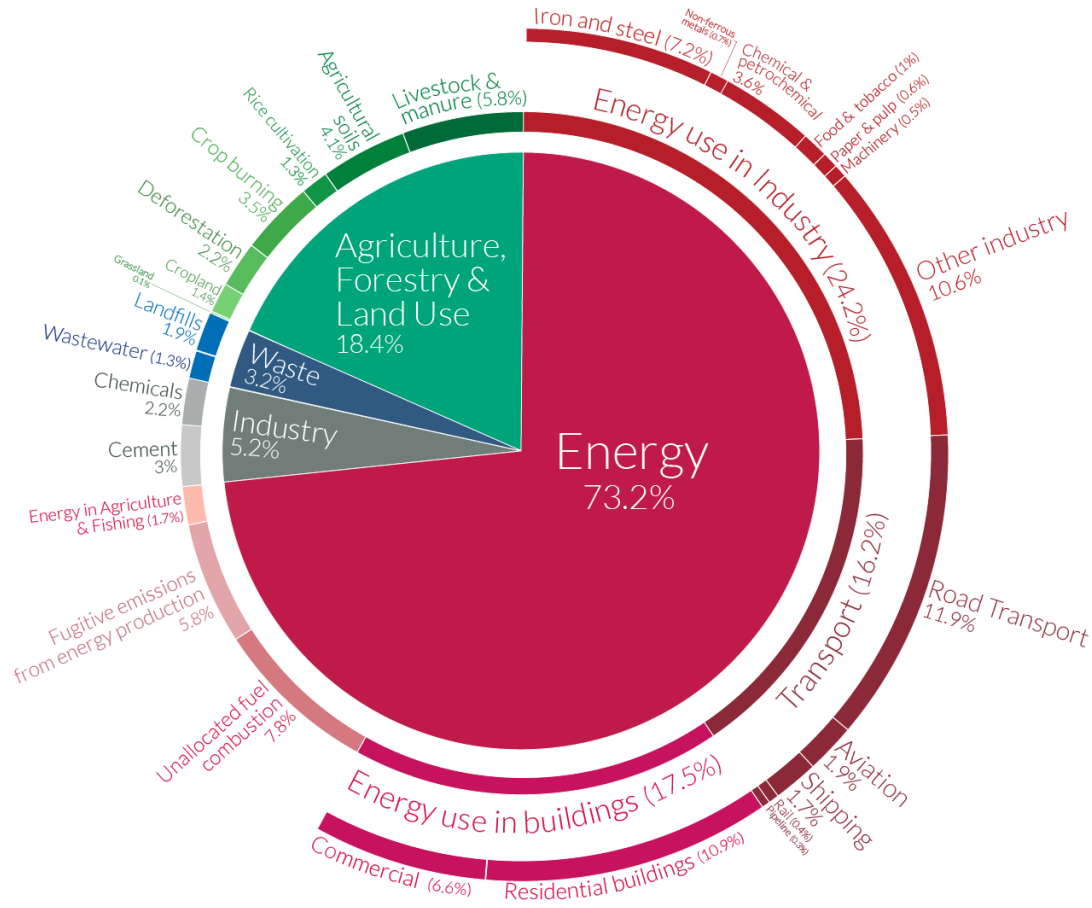


- Disruption of supply chains
- Reduction in healthcare access and quality
- Increased cost of energy and power delivery
- Decline in population health
- Accentuated healthcare disparities

1. IPCC (Intergovernmental Panel on Climate Change)  
 2. NOAA AGGI - <https://gml.noaa.gov/aggi/aggi.html>



# GHG Emissions ~ 9.8% Healthcare



1. Ritchie et al, *Our World in Data* 2020
2. Tennison et al, *Lancet Planetary Health* 2021

# System Sustainability Commitments

UCSF	Carbon neutrality by 2025, 90% decarbonization by 2045
NHS	Carbon neutrality by 2050
NYU Langone	Reduce GHG emissions by 50% by 2025
Northwestern	Reduce GHG emissions by 30% from 2012 – 2030
MGB	Reduce energy consumption by 25% from 2008-2020
Mayo	Reduce energy consumption by 20% by 2020

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## Carbon Neutrality by 2025

UCSF is committed to becoming carbon neutral by 2025. What can you do to help us reach this goal?

← →

University of California San Francisco | Campus Life Services

UCSF Office of Sustainability | Campus Life Services

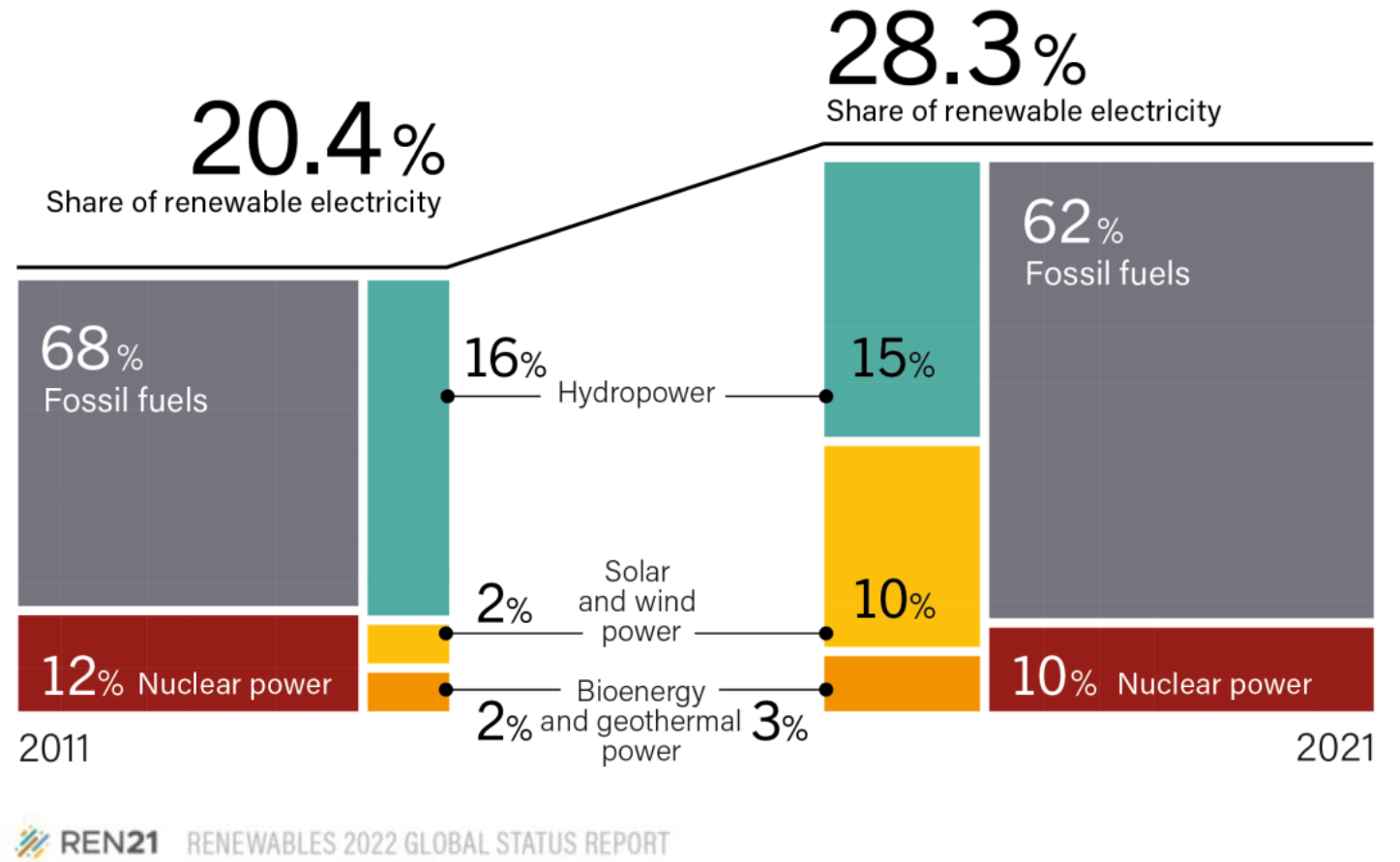
## Decarbonization

UCSF is committed to achieving decarbonization by 90% by 2045. What can you do to help us reach this goal?

- **Paris Agreement** – limit increase in mean global temperature to “well below” 2°C
- **Federal regulations** – US EPA
- **State regulations** – California Climate Crisis Act – zero GHG emissions by 2045, SB1020 – 90% renewable energy by 2035, anticipated ESG procurement restrictions
- **COCIR Self Regulatory Industry Initiative** – Eco-design principles, GRP, EPD
- **ESG reporting** – European CSRD, NHS, State of California, under consideration by most funding & approval agencies (CMS, FDA, NIH, DOD in US)
- **Certification** – LEED (design-based), EPA ENERGY STAR<sup>®</sup> (performance-based)

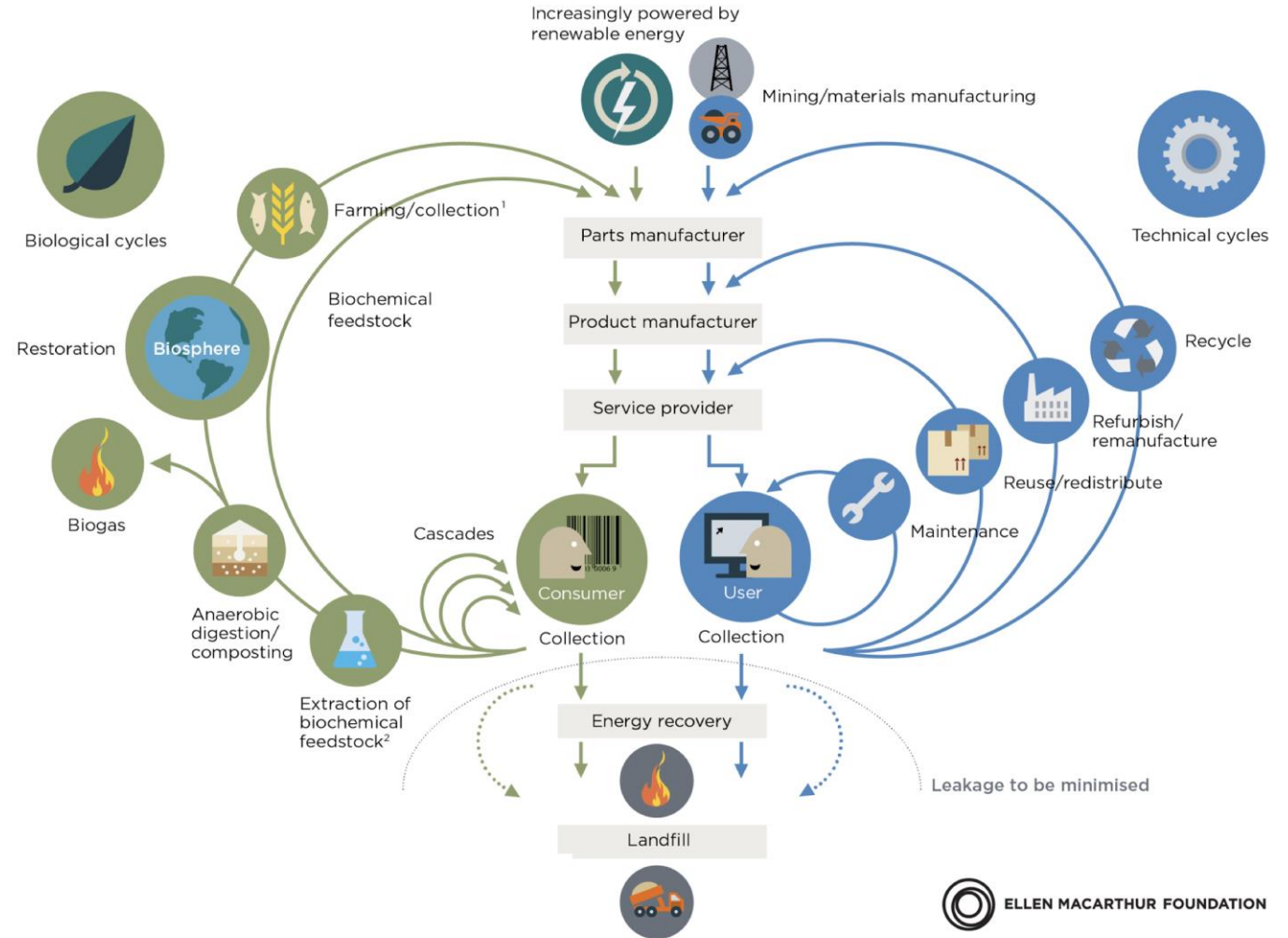
# Strategies to Reduce GHG Emissions

- Renewable energy
- Circular economies
- Reduce consumption
  - Green supply chain
  - Decrease waste
  - Reduce utilization
  - Operational efficiency
- Carbon offsets and RECs



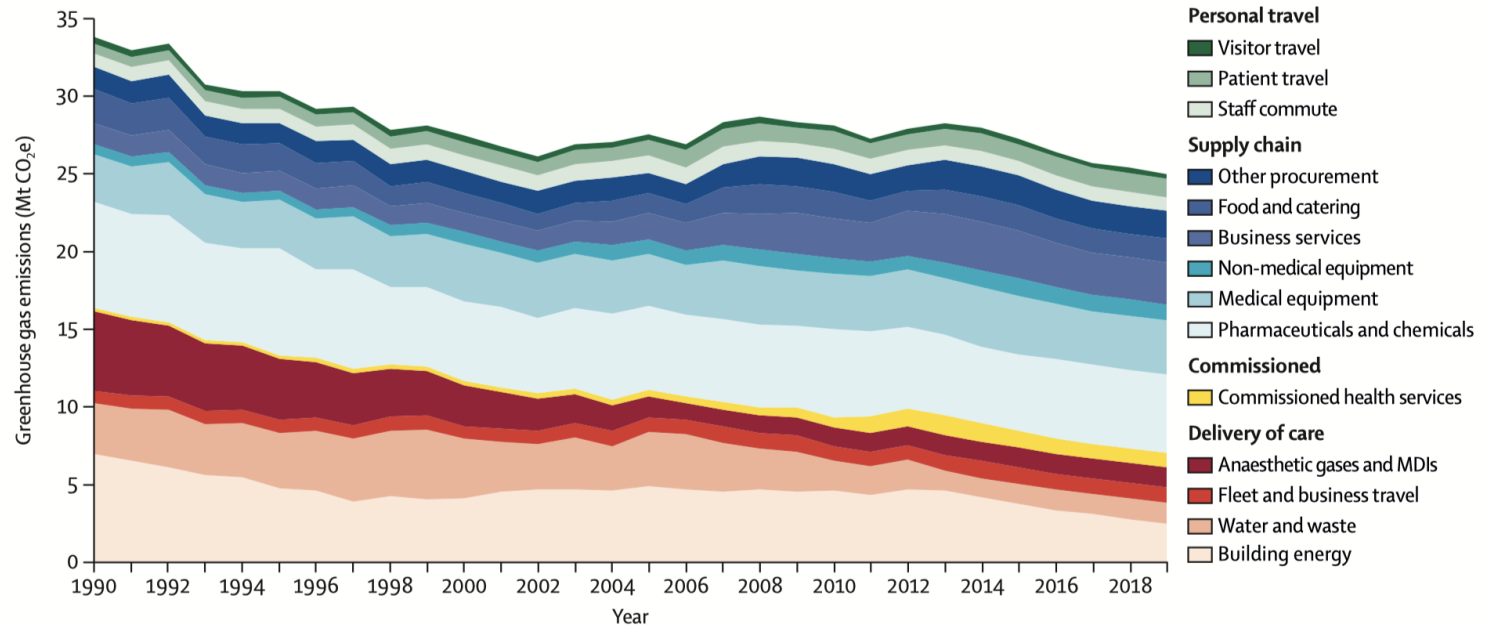
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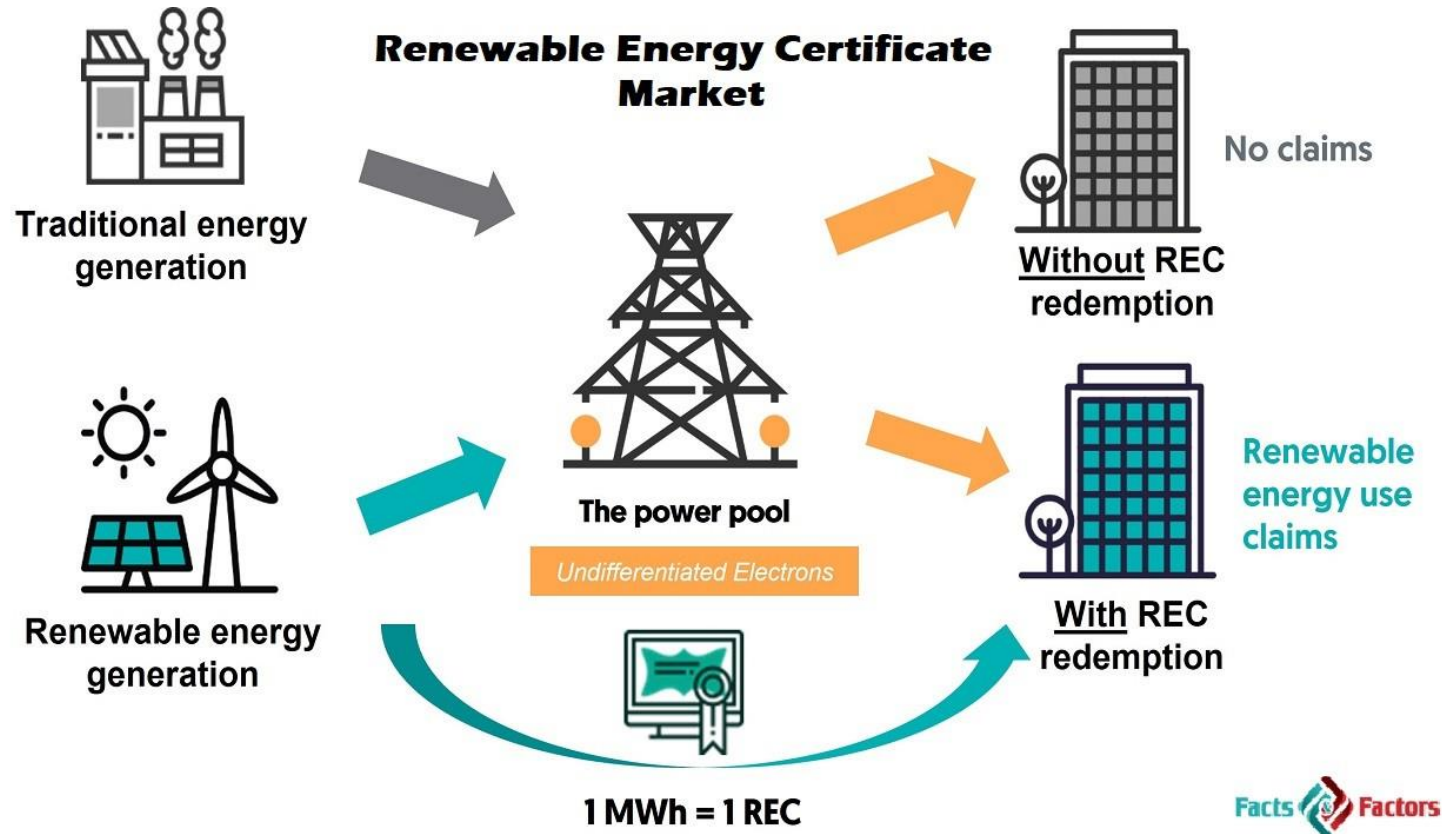


- UK Climate Change Act - carbon neutrality by 2050
- Energy use - 62% supply chain, 24% care delivery 10% travel
- Impact @NHS – 20% in carbon footprint 1990-2019<sup>1</sup>

2. Tennison et al, *Lancet Planetary Health* 2021

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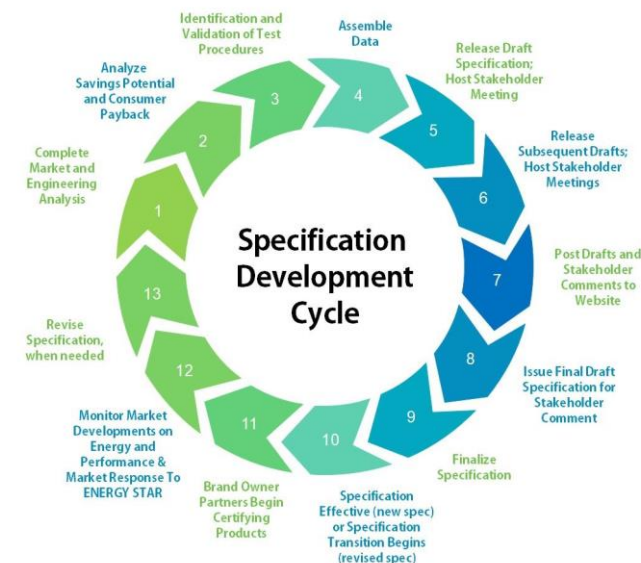


■ Patient Care · November 10, 2021

## Siemens Healthineers and UCSF Create First Carbon-Neutral Radiology Imaging Service

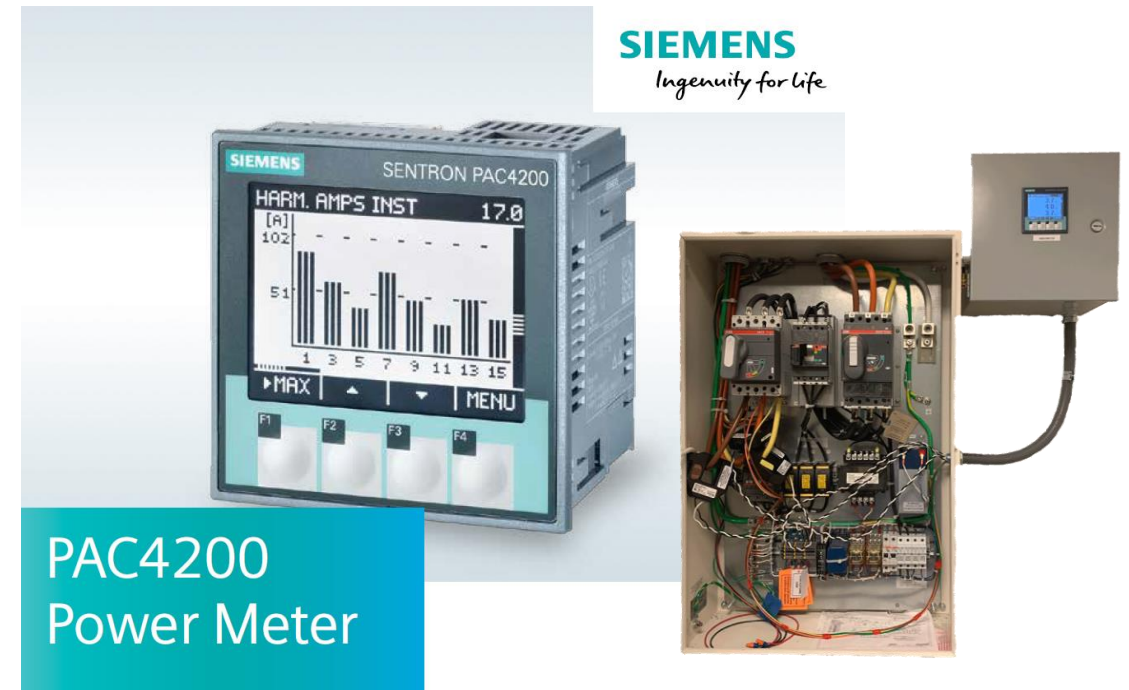
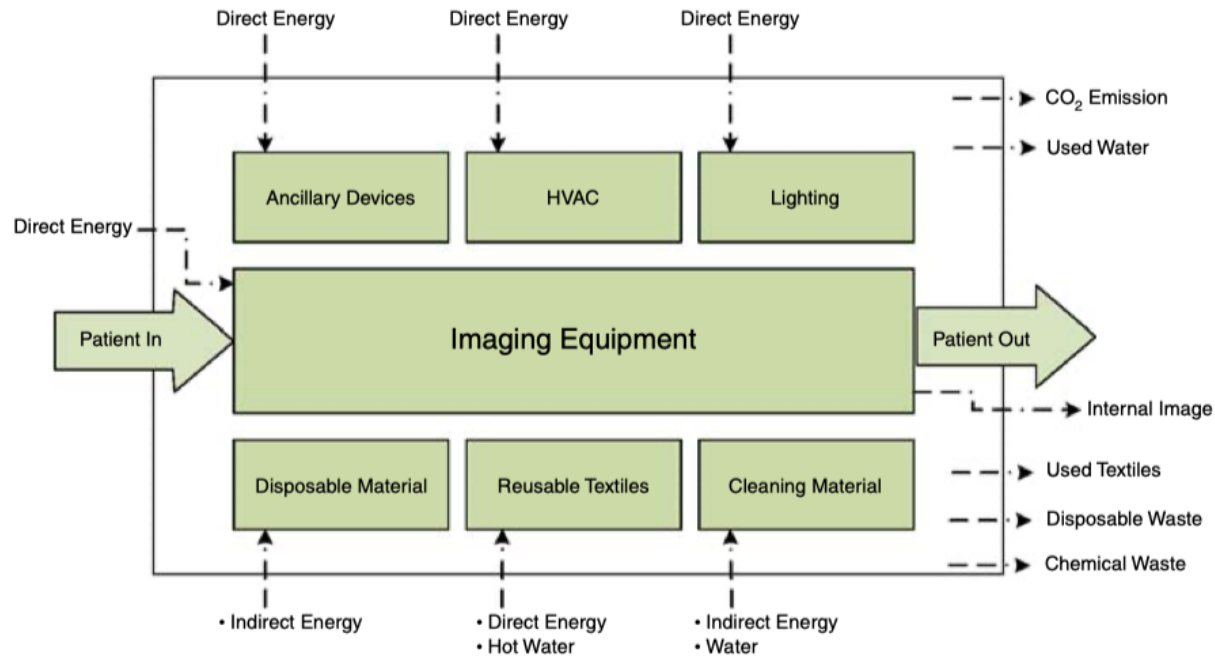
New Agreement Focuses on Green Radiology and Improving Access to Quality Imaging

By [Jess Berthold](#)



- US EPA
- Current interest in ready-to-scan and low-power modes
- Data collection initiated at multiple institutions
- Threshold for certification based on data analysis
- Analogous European Commission Regulation 1275/2008

- Basic measurement kWh ----> CO<sub>2</sub>e (by weight, ie kg or tons)
- Normalization by sequence, by exam, by patient episode, by care pathway, ? by value
- Tools - Lifecycle Assessment (LCA), power meters (PAC4200), real-time monitoring



PAC4200 Power Meter

1. Esmali et al, *IJCQA* 2018

# Consumption Metrics for Imaging

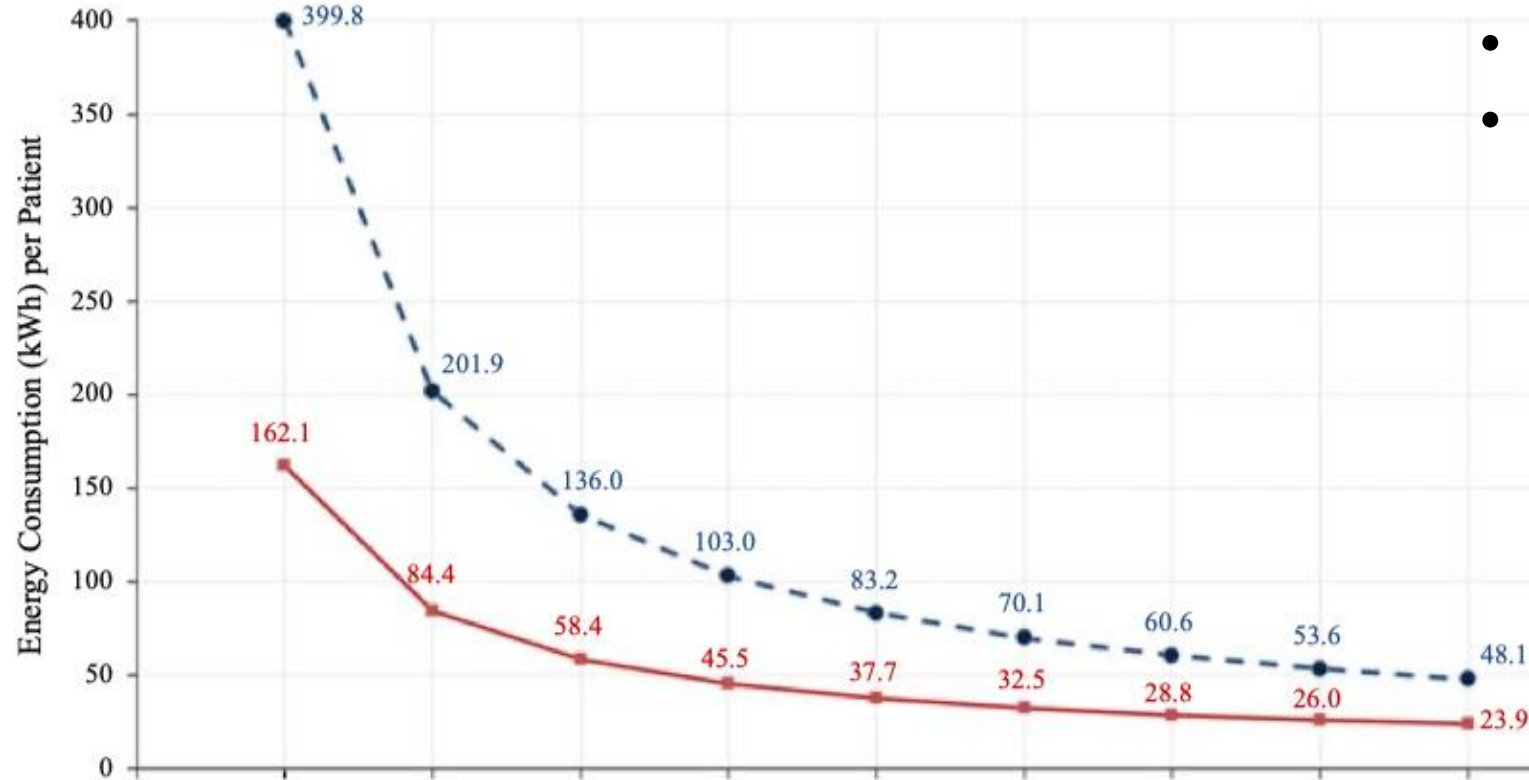
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- Normalization by sequence, by exam, by patient episode, by care pathway, ? by value
- Tools - Lifecycle Assessment (LCA), power meters (PAC4200), real-time monitoring
- Typical estimates from the literature:

Modalities	MRI CT US	20 kWh per exam <sup>1</sup> 1.2 kWh per exam <sup>1</sup> 0.2 kWh per exam <sup>2</sup>
IT	PACS workstation Data storage (cloud)	1662 kWh per year <sup>3</sup> 46.3 kWh per TB per year <sup>4</sup>
Compute	AI training	DLR: 500 kWh training GPT-3: 1287 MWh training <sup>5</sup> 260 MWh daily use <sup>5</sup>

1. Heye et al, *Radiology* 2019
2. Martin et al, *JACR* 2018
3. Hainc et al, *Academic Radiology* 2019
4. Zhang et al, *Env Sci Pollut Control Ser* 2021
5. Spanish Institute of Engineering
6. Estimate, K. Ludvigson 2023 (towardsdatascience.com)

# Example: Impact of MRI Operations

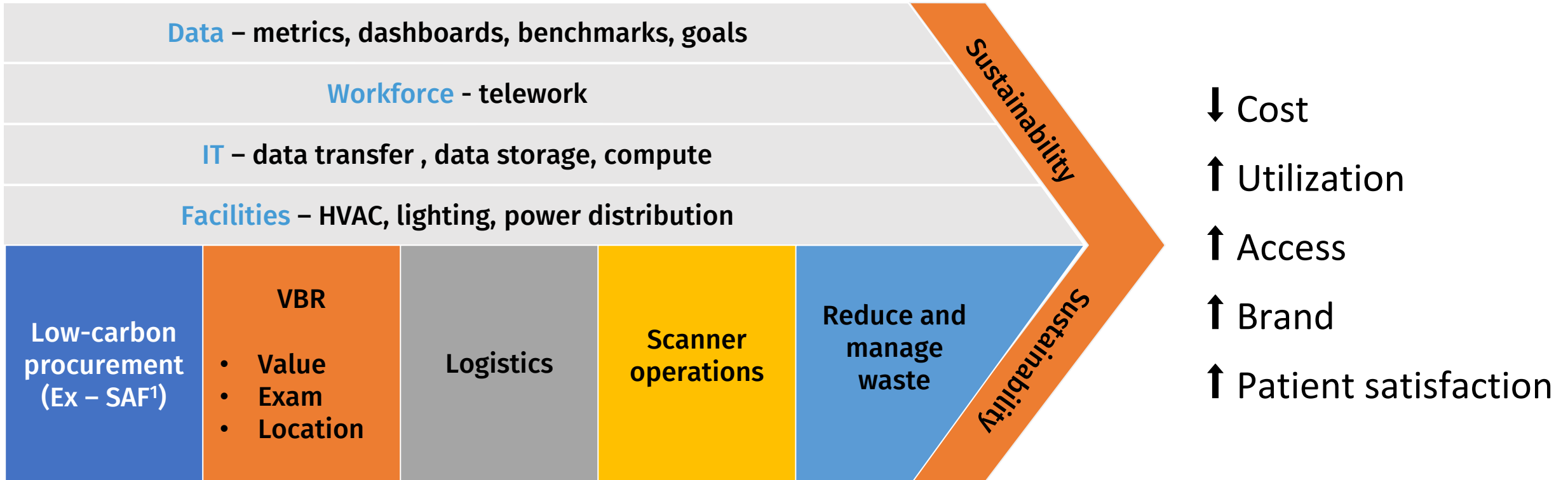
- Abbreviated protocols
- Fast scanning



Utilization Ratio:	10%	20%	30%	40%	50%	60%	70%	80%	90%
Hospital Monthly No. of Patients:	29	58	87	117	146	175	204	233	262
OP Facility Monthly No. of Patients:	44	87	131	175	219	262	306	350	394

1. Esmaeli et al, *IJCQA* 2018

# Reducing Consumption in Radiology



1. <https://www.technologyreview.com/2023/05/24/1073568/all-about-alternative-jet-fuels-safs/>

## Radiology

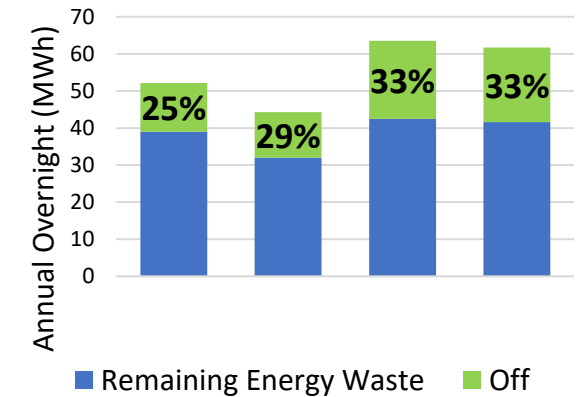
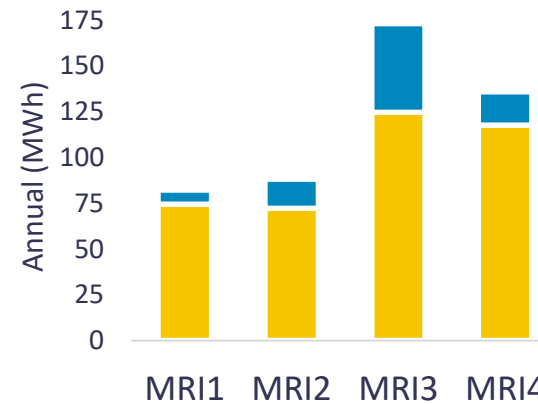
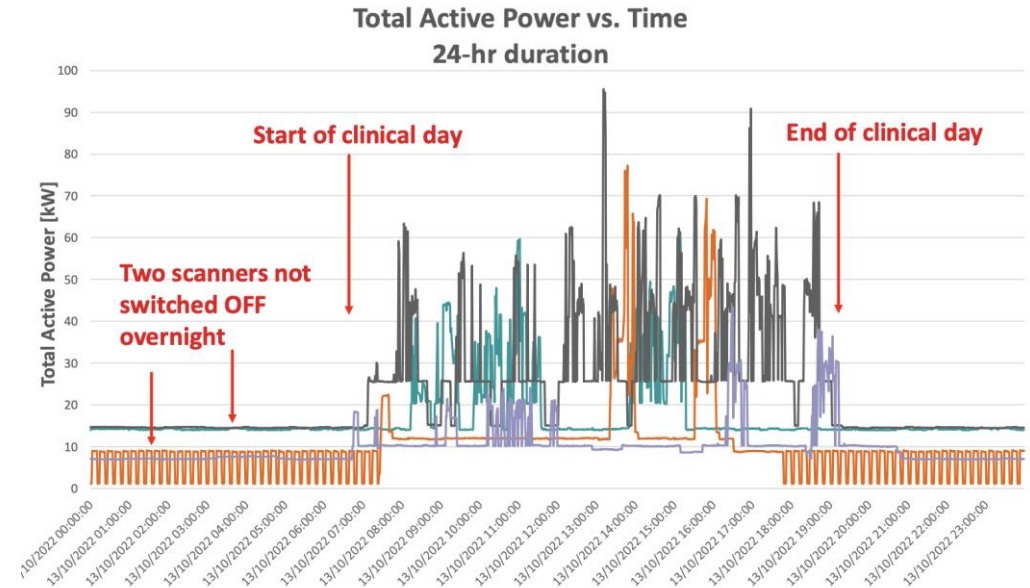
ORIGINAL RESEARCH • HEALTH POLICY AND PRACTICE

### Ecodesign and Operational Strategies to Reduce the Carbon Footprint of MRI for Energy Cost Savings

Sean A. Woolen, MD, MSc • Amy E. Becker, PhD • Alastair J. Martin, PhD • Roland Knoerl, MBA • Vincent Lam, BSC, EE • Jerry Folsom, MBA • Christian Eusemann, PhD • Christopher P. Hess, MD, PhD • Vibhas Deshpande, PhD



- Non-productive time 72-91% energy
- Switching from “idle” to “off” mode reduces power use by 25-33%
- Further 25% savings with eco-off mode
- Annual savings up to 631 MWh (\$88K)
- Next – rapid-switching, eco-design at sequence-level, predictive analytics





- Not about reducing energy, it's about energy sources and efficient use
- It takes a village... progress is intrinsically transdisciplinary and collaborative
- Overall strategy: measure, message, manage
- Sustainability as a space that is wide-open for innovation



15<sup>th</sup> Biennial Symposium  
of the International  
Society for Strategic  
Studies in Radiology

# IS3R 2023

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August 24–26, 2023